



Inspirational retailing
with a creative point of difference.
We offer style, emotion and innovation
for the home and garden. Striving to
create an aspirational environment that
encourages loyalty and satisfaction
for all our customers.



Blue Diamond Limited

ANNUAL REPORT & CONSOLIDATED FINANCIAL STATEMENTS

2017

BLUE DIAMOND LIMITED

(Incorporated in Guernsey, Channel Islands)

DIRECTORS

S. Burke (Chairman)

A. Roper (Managing Director)

R.J. Hemans (Finance Director)

S.J. Falla, MBE

Sir John Collins

COMPANY SECRETARY

R.J. Hemans

REGISTERED NUMBER

12307 (Guernsey)

REGISTERED OFFICE

Rue du Friquet

Castel

Guernsey

Channel Islands

INDEPENDENT AUDITOR

BDO Limited

PO Box 180

Place du Pré

Rue du Pré

St. Peter Port

Guernsey

GYI 3LL

BANKERS

The Royal Bank of Scotland

International Limited

(Trading as NatWest)

I Glategny Esplanade

St. Peter Port

Guernsey

Channel Islands

LEGAL REPRESENTATIVES

GUERNSEY

Carey Olsen

Les Banques

St Peter Port

Guernsey

Channel Islands

UNITED KINGDOM

Bristows LLP

100 Victoria Embankment

London

United Kingdom

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CHAIRMAN'S REPORT

In 2017 we achieved an 8% increase in profit before tax (7% excluding one-off items) and maintained a strong debt position in the year, which is a creditable result considering the wider environment.

In my half-year report to you, I indicated that we had seen some weakening of the retail market and pressure on the UK consumer as 2017 progressed, in line with industry reports. This continued through the second half of the year and resulted in a lower rate of growth for the business. Total sales growth was 6%, or 3% on a like-for-like basis. The UK enjoyed growth of 7% but the Islands were weaker than average, achieving a 2% sales increase. St Peter's was a strong performer, however, following its redevelopment, as were Redfields and Fryers, which both had excellent years. The Group outperformed the Garden Centre Association (GCA) again.

We had the benefit of a full-year contribution from Harlow and Coton, the latter showing very promising performance following its refurbishment in the Autumn. No new centres were acquired during 2017 because there were few put up for sale.

We held the improvement in margins recorded in the first half and this was an important contributor to the growth in profit.

Earnings per share increased by 2% despite the larger number of shares in issue. Adjusting for the one-off items earnings per share were broadly flat compared to last year. We are proposing a final dividend of 3.8p per share, bringing the total dividend for 2017 to 5.6p, an increase of 6%.

We finished the year with net debt equal to one times EBITDA, a further decrease on last year. The equivalent gearing is 18%, which compares with 27% in 2017.

We are continuing our strategy of expanding the business through a combination of new builds, extensions and acquisitions. This is necessarily a fluid approach and it is advantageous for us to be able to advance or delay the new builds and expansions, depending on the acquisition landscape.

Since the year-end there have been some important developments. Firstly, as most of you will be aware, weather conditions have been very unfavourable, especially in March. Also, the weakness of the general retail market is evident from the many media reports of difficulties in recent weeks. As a result, we have had a challenging start to

the new financial year. We have nonetheless continued to trade ahead of the GCA, albeit below our plan. We aim to catch up as much as we can once Spring gets underway, but a cautious view on profit progression in 2018 would be appropriate.

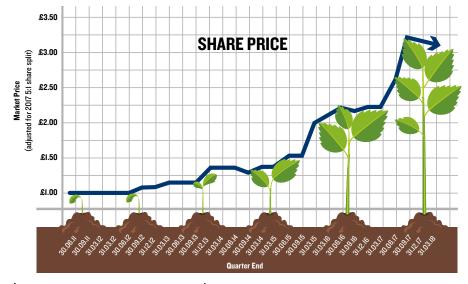
In contrast, the opening of our new-build store at East Bridgford just before Easter has been an extraordinary success. The store itself is a new high-water mark, in terms of both scale and design, for Blue Diamond and for the industry. The response of customers has been dramatic, with sales exceeding all expectation and an unprecedented interest on social media. Alan gives more detail in his report.

In March, we reached agreement to acquire Orchard Park Garden Centre at Gillingham in Dorset and we expect to complete the transaction at the beginning of May. This is currently a small centre but with significant potential for expansion.

Sadly, I have to report that Patricia Burnett has decided to step down from the Board for personal and family reasons. We valued Pat's insights and contribution during her time with us and wish her well for the future.

We have published our UK gender pay data, which indicates a difference of just 2% in median pay, something we are pleased with. We intend to remain fair and non-discriminatory in all our dealings with colleagues in the business.

As always, I wish to conclude by recognising the work and the contribution of those colleagues to our results. It was great to see the sense of team spirit at East Bridgford, with people from all over the business helping to set up the store and supporting the local team. This kind of passion and dedication in what we do is central to our success.



In summary, we expect to see some short-term turbulence in trading patterns, which we are well-positioned to handle but which may impact on the 2018 performance. In the longer-term, however, we remain confident in the prospects for Blue Diamond and we believe we have a leading and sustainable retail format. The success of East Bridgford has reinforced this view.

2017 was the final year of the three-year Long-Term Incentive Plan (LTIP) for our Executive Directors. I believe it is a just reward given the increase in performance and shareholder value at Blue Diamond over this time. A new LTIP has been initiated for the next three years. Showartsuh

Simon Burke - Chairman 19 April 2018





MANAGING DIRECTOR'S REPORT

I am pleased to state that in a challenging year profit before tax increased from £8.4m to £9.2m. This profit increase was predominantly delivered through customer average spend and gross margin growth. I focus primarily on these two areas in my report.

Average Spend

The current economic landscape means that like-for-like sales growth is hard to produce, so it is very satisfying to report that in 2017 average spend grew by 5.6% against a Garden Centre Association (GCA) average of 1.4%. The table below details our average spend per customer compared to the GCA.

| GCA Average | £20.75 |
|-------------|--------|
| BD Average | £23.19 |

However, because of the economic back drop footfall was marginally down, which was compounded by snow falling in the weeks before Christmas. This suppressed footfall and Group sales by approximately £0.5m in December against expectations.

The overall outcome means sales were up 6% in 2017 compared to 10% in 2016 and like-for-like sales growth weakened from 8% in 2016 to 3% in 2017, yet we again outperformed the industry like-for-like growth of 2.7% as defined by the GCA. Fashion and Garden Leisure were two notable contributors to sales growth.

Each year in this report I restate the reasons behind our outperformance and I see no reason why this year I should not repeat the refrain of previous years.

"Proactively driving growth remains key, and each and every year we endeavour to understand where growth can be optimised within each product category and centre, and we focus on these areas. This separates our performance from the industry. We are in a low inflation, low-growth economy so we have to work much harder at growing sales."

The above focus leads to average customer spend growth consistently exceeding the industry average.

In a market where footfall is at best stagnant, coupled with economic headwinds and a hurricane called Brexit on the horizon, the challenge of generating like-for-like sales growth is clear. However, Blue Diamond has proven through past performance that it is well equipped to meet that challenge. The weather has bestowed a favourable trading

climate upon the gardening season in recent years, although sales declines through adverse weather are always a threat, however infrequent. Last December illustrated this, as has trading in the first four months of 2018 as I write this report.

Gross Margin

Generating like-for-like growth in profits will have to be worked at as the ingredients that conspired to generate a steady flow of expansive consumer high street spending for the last twenty years continues to evaporate. For many retailers they are struggling to stand still. This situation will worsen particularly with Brexit only one year away.

A symptom of this unstable political and economic environment at the beginning of last year was the 25% depreciation of the pound against the US dollar. This flowed through to price increases on a broad spectrum of goods in the garden centres. Restaurants were also affected with dry good prices up 8% and dairy prices up 12% compared to 2016.

However, a proactive stance taken at the beginning of the year in raising retail prices and supplier negotiations (sharing the pain of currency devaluation) mitigated the impact on gross profit margin and when one couples these actions with increasing our percentage of direct purchases from Far East manufacturers we achieved a margin increase of 1%, raising the Group margin to 51%.

This margin is higher than either of the two larger garden centre groups.

With a weakening economy over the coming years almost a certainty, pressures on margin are likely to mount as the marketplace becomes more fiercely competitive as disposable incomes contract. Therefore, it is key that our supply chain allows us to apply more competitive pricing without suppressing margins.

Refurbishments and acquisitions

The continuing refurbishment of our existing centres based on the "Redfield's look" continued during 2017 with St Peters and Coton Garden Centres receiving the new look.

Acquisition opportunities have been scant in recent years and thus time has been spent looking for suitable land upon which to build a new centre. We currently have five sites in the pipeline at various stages of progression with three of the sites at the planning application stage. If planning is achieved on all the sites the potential turnover growth this realises is around £50m.

We opened our largest new build centre to date at East Bridgford near Nottingham in March 2018, which includes a playbarn and a farm shop complete with delicatessen and butcher. The centre is based on the new look format developed at Redfields with additional innovations in the retail space, restaurant and farm shop. It is, in effect, a 'Redfields plus' garden centre.

The centre has received universal praise from customers and the industry. The recent trading figures have surpassed all expectations and speak for themselves. The first month sales are over £Im, double the expected turnover.

The business over the years has developed a sound culture and attracted and developed many passionately engaged people who feel empowered to make a difference. To all these people we owe our continuing success and thanks.

Alan Roper - Managing Director 19 April 2018

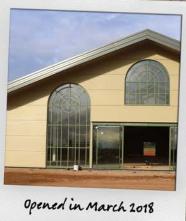


EAST BRIDGFORD:

Our groundbreaking flagship garden and home centre











QUITE POSSIBLY THE BEST GARDEN & HOME CENTRE IN THE UK





East Bridgford Home & Garden is a £10m new build modelled on Redfields with many updated features conceived by Alan Roper. East Bridgford is the first new build to open in 2018 and the first complete new build in the garden centre industry in 2016. The on-site Farm Shop, yielding a plentiful supply of local, ethical and artisan food, follows Coton Orchard as the second centre in the group to receive this brand new design concept. Maloneys Butcher's Block, which is located within the Farm Shop, was born from a collaboration with a local butchers owned and run by Mike Maloney.





Two restaurants



Refurbishment to Playbarn summer 2018



On-site Farm Shop selling local suppliers



Excellent AB1 demographic

OVER 95,000 SQ.FT OF FABULOUS SHOPPING

COTON ORCHARD:

Featuring a market leading 3,000 sq.ft farm shop





GROSVENOR:

Part one: £400k refurbishment

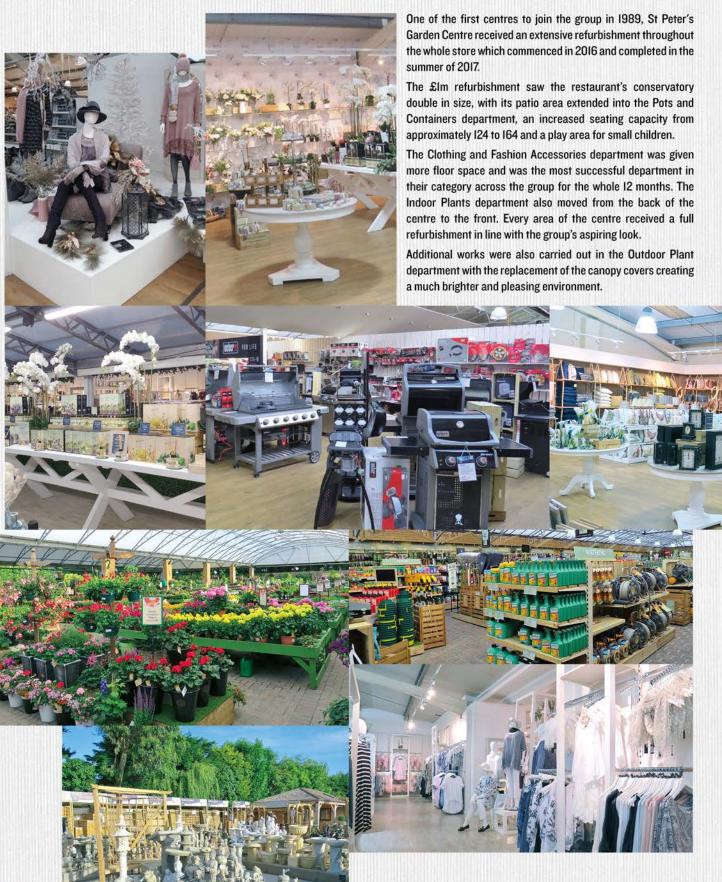




ST PETER'S:

£1m refurbishment to our first island centre





ST PETER'S:

£Im refurbishment to our first island centre















STOCK MANAGEMENT Jonathan Juleff - Trelawney



STOCK MANAGEMENT Adam Cornford - Trelawney



HOME Amanda Tudor - Trentham



CHRISTMAS Matt Gouveia - Le Friquet



Newbridge



VISUAL MERCHANDISER Louise Gandy - Grosvenor



FASHION Ricarda Preston - Springfields



WILD ANIMALS Christine Worth - Trelawney



GARDEN SUNDRIES, SEEDS & BULBS Andrew Lloyd - 3 Shires



GARDEN FEATURES & CONTAINERS Andrew Lloyd - 3 Shires



FURNITURE & OUTDOOR LEISURE Dennis Risdon - Trelawney



SEASONAL PLANTS Sue Feaver - 3 Shires



HARDY PLANTS Peter Shirley - Fryer's



INDOOR PLANTS Denise Varga - Grosvenor



PASTRY CHEF Andy Brown - Café Théâtre



HEAD CHEF John Waldron - Stooks Café



Directors' Report for the year ended 31 December 2017

The Directors submit their report and the audited financial statements of the Group for the year ended 31 December 2017. The Consolidated Financial Statements have been prepared on the basis set out in note 2 to the financial statements. The Company is incorporated in Guernsey.

Directors' responsibilities statement

The Directors are responsible for preparing the Directors' Report and the Consolidated Financial Statements for each financial year which give a true and fair of the affairs of the Group at the end of the year and of the profit or loss of the Group for that year and are prepared in accordance with applicable laws. In preparing these Consolidated Financial Statements, the Directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the Consolidated Financial Statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that the Consolidated Financial Statements comply with the Companies (Guernsey) Law, 2008. They are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website. Legislation in Guernsey governing the preparation and dissemination of Consolidated Financial Statements and other information included in Directors' Reports may differ from legislation in other jurisdictions.

The Directors confirm that they have complied with the above requirements in preparing the financial statements.

Provision of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

• so far as each Director is aware, there is no relevant audit information of which the Group's auditor is unaware, and

• each Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

Principal activity

The principal activity of the Group is the operation of garden centres.

Results and dividends

The results of the Group for the year are set out in detail on pages 17 and 18.

A final dividend in respect of 2016 of 18p (3.6p post-share split) per share totalling £1,229,021 was paid to shareholders on 16 June 2017. An interim dividend for the year ended 31 December 2017 of 1.8p per share totalling £614,511 was paid on 5 December 2017.

The Directors have declared a final dividend for the year ended 31 December 2017 of 3.8p per share, which will be paid on 14 June 2018 to those shareholders on the register at 30 April 2018.

Directors

The Directors who served during the year and to date were:

S. Burke (Chairman)

A. Roper (Managing Director)

R.J. Hemans (Finance Director)

S.J. Falla, MBE

Sir John Collins

P.A. Alford Burnett

P.A. Alford-Burnett resigned as a director on 19 April 2018.

Post balance sheet events

The events affecting the Group since the year end are set out in note 31.

Independent auditor

A resolution to re-appoint BDO Limited as auditor will be proposed at the Annual General Meeting.

Approval

This report was approved by the Board on 19 April 2018 and signed on its behalf by:

Wen ms

R.J. Hemans Director

Independent Auditor's Report to the Members of Blue Diamond Limited

Opinion

We have audited the Consolidated Financial Statements of Blue Diamond Limited (the "Group") for the year ended 31 December 2017, which comprise the Consolidated Profit & Loss Account, Consolidated Statement of Comprehensive Income, Consolidated Balance Sheet, Consolidated Statement of Changes in Equity, Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards applying the Financial Reporting Standard applicable in the UK and Republic of Ireland.

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's affairs as at 31 December 2017 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Accounting Standards; and
- have been properly prepared in accordance with the requirements of the Companies (Guernsey) Law, 2008.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies (Guernsey) Law, 2008 requires us to report to you if, in our opinion:

- proper accounting records have not been kept by the Group; or
- the financial statements are not in agreement with the accounting records; or
- we have failed to obtain all the information and explanations which, to the best of our knowledge and belief, are necessary for the purposes of our audit.

Responsibilities of the Directors

As explained more fully in the Directors' responsibilities statement in the Directors' Report, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Independent Auditor's Report to the Members of Blue Diamond Limited (continued)

Auditor's responsibilities for the audit of the financial statements

This report is made solely to the Company's members, as a body, in accordance with Section 262 of the Companies (Guernsey) Law, 2008. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

BDO Limited

Chartered Accountants Place du Pré Rue due Pré St Peter Port Guernsey

19 April 2018



Consolidated Profit and Loss Account

Year ended 31 December 2017

| | Note | 2017 £000 | As restated 2016 £000 |
|---|--------------|------------------------|-----------------------------|
| Turnover | 5 | 96,480 | 91,295 |
| Cost of sales | | (47,290) | (45,660) |
| Gross profit | | 49,190 | 45,635 |
| Administrative expenses Other operating income Reversal of revaluation deficit on freehold properti | ies (net) 12 | (40,451) 552 306 | (37,229) 477 |
| Group operating profit | 5 | 9,597 | 8,883 |
| Share of profit for the year in: - Associated undertakings Profit on disposal of associated undertaking Loss on financial derivatives | 13 13 | 190 45 (42) | 182 179 - |
| Profit on ordinary activities before interest | | 9,790 | 9,244 |
| Interest receivable Interest payable | 7 8 | 8 (624) | 9 (814) |
| Profit on ordinary activities before tax | | 9,174 | 8,439 |
| Tax on profit on ordinary activities | 9 | (1,308) | (1,071) |
| Profit for the financial year | | 7,866 | 7,368 |
| Earnings per share | 25 | 23.13p | 22.75p |

All amounts relate to continuing operations.

Consolidated Statement of Comprehensive Income

Year ended 31 December 2017

| | Note | 2017 £000 | As restated 2016 £000 |
|--|----------|----------------|--------------------------------|
| Profit for the financial year | | 7,866 | 7,368 |
| Other comprehensive income | | | |
| Unrealised surplus on revaluation of freehold properties Movement on deferred tax relating to revaluation of properties | 12 21 | 2,661 (176) | - 170 |
| Other comprehensive income for the year | | 2,485 | 170 |
| Total comprehensive income for the year | | 10,351 | 7,538 |

Consolidated Balance Sheet

As at 31 December 2017

| | Note | 2017 £000 | 2017 £000 | As restated 2016 £000 | As restated 2016 £000 |
|---------------------------------------|------|--------------|--------------|--------------------------------|--------------------------------|
| Fixed assets | | | | | |
| Intangible fixed assets | 11 | | 2,877 | | 2,326 |
| Tangible fixed assets | 12 | | 73,056 | | 66,150 |
| Investments | 13 | | 784 | | 760 |
| | | | 76,717 | | 69,236 |
| Current assets | | | | | |
| Stocks | 14 | 13,073 | | 11,807 | |
| Debtors | 15 | 5,030 | | 5,031 | |
| Cash and bank balances | | 4,846 | | 2,651 | |
| | | 22,949 | | 19,489 | |
| Creditors: amounts falling | | | | | |
| due within one year | 16 | (14,670) | | (12,288) | |
| Net current assets | | | 8,279 | | 7,201 |
| Total assets less current liabilities | | | 84,996 | | 76,437 |
| Creditors: amounts falling | | | | | |
| due after more than one year | 17 | | (15,655) | | (17,469) |
| | | | 69,341 | | 58,968 |
| Deferred tax | 21 | | (1,629) | | (1,369) |
| Other provisions | 22 | | (101) | | (141) |
| Net assets | | | 67,611 | | 57,458 |
| Capital and reserves | | | | | |
| Share capital | 23 | | 683 | | 665 |
| Share premium | | | 3,868 | | 2,240 |
| Capital reserve | | | 9,439 | | 9,439 |
| Revaluation reserve | | | 13,699 | | 11,214 |
| Profit and loss account | | | 39,922 | | 33,900 |
| | | | 67,611 | | 57,458 |

The financial statements were approved and authorised for issue by the Board of Directors on 19 April 2018 and were signed on its behalf by:

Wen ms

R.J. Hemans Director



Consolidated Statement of Changes in Equity

Year ended 31 December 2017

| | Share capital £000 | Share premium account £000 | Capital reserve £000 | Revaluation reserve £000 | Profit and loss account £000 | Total equity £000 |
|--|--------------------------|----------------------------|----------------------------|--------------------------|---------------------------------------|-------------------------|
| At 1 January 2017 (as previously stated) | 665 | 2,240 | 9,439 | 11,214 | 34,177 | 57,735 |
| Prior year adjustment (note 4) | - | - | - | - | (277) | (277) |
| At 1 January 2017 (as restated) | 665 | 2,240 | 9,439 | 11,214 | 33,900 | 57,458 |
| Comprehensive income | | | | | | |
| for the year Profit for the year | - | - | - | - | 7,866 | 7,866 |
| Surplus on revaluation of freehold properties (note 12) | - | - | - | 2,661 | - | 2,661 |
| Movement in deferred tax relating to revaluation of properties (note 21) | - | - | - | (176) | - | (176) |
| Other comprehensive income for the year | - | - | - | 2,485 | - | 2,485 |
| Total comprehensive income for the year | - | - | - | 2,485 | 7,866 | 10,351 |
| Contributions by and distributions to shareholders | | | | | | |
| Dividends (note 10) | - | - | - | - | (1,844) | (1,844) |
| Shares issued during the year (note 23) | 18 | 1,628 | | - | - | 1,646 |
| Total transactions with shareholde | rs 18 | 1,628 | - | - | (1,844) | (198) |
| At 31 December 2017 | 683 | 3,868 | 9,439 | 13,699 | 39,922 | 67,611 |



Consolidated Statement of Changes in Equity

Year ended 31 December 2016

| | Share capital £000 | Share premium £000 | Capital reserve £000 | Revaluation reserve £000 | Profit and loss account £000 | Total equity £000 |
|--|--------------------------|--------------------------|----------------------------|--------------------------------|---------------------------------------|-------------------------|
| At 1 January 2016 (as previously stated) | 642 | 21 | 9,439 | 11,044 | 28,291 | 49,437 |
| Prior year adjustment (note 4) | - | - | - | - | (238) | (238) |
| At 1 January 2016 (as restated) | 642 | 21 | 9,439 | 11,044 | 28,053 | 49,199 |
| Comprehensive income for the year Profit for the year (as restated) | - | - | - | - | 7,368 | 7,368 |
| Movement in deferred tax relating to revaluation of properties (note 21) | - | - | - | 170 | - | 170 |
| Other comprehensive income for the year | - | - | - | 170 | - | 170 |
| Total comprehensive income for the year | - | - | - | 170 | 7,368 | 7,538 |
| Contributions by distributions to shareholders | | | | | | |
| Dividends (note 10) | - | - | - | - | (1,521) | (1,521) |
| Shares issued during the year | 23 | 2,219 | - | - | - | 2,242 |
| Total transactions with sharehold | ers 23 | 2,219 | - | - | (1,521) | 721 |
| At 31 December 2016 | 665 | 2,240 | 9,439 | 11,214 | 33,900 | 57,458 |

Consolidated Statement of Cash Flows

Year ended 31 December 2017

| Profit for the financial year | Cash flows from operating activities | Note | 2017 £000 | As restated 2016 £000 |
|--|---|------|--------------|-----------------------------|
| Amontsation of intangible assets 11 152 102 Depreciation of tangible assets 12 2,000 1,838 Loss/(profit) on disposal of tangible assets 10 (3) Profit on disposal of associated company 13 (45) (179) Reversal of revaluation deficit on freehold properties (net) 12 (306) - Loss on financial derivatives 7 (8) (9) Interest receivable 7 (8) (9) Interest payable 8 624 814 Taxation charge 9 1,308 1,071 (Increase) decrease in stocks (1,266) 751 Increase in creditors 2,077 1,660 Increase in debtors 2,077 1,660 Decrease in provisions 4 (40) (40) Corporation tax paid (1,372) (683) Interest paid (651) (725) Net cash generated from operating activities 9,905 11,331 Cash flows from investing activities 11 (703) | | | 7,866 | 7,368 |
| Depreciation of tangible assets 12 2,000 1,838 Loss/(profit) on disposal of tangible assets 10 (3) Profit on disposal of associated company 13 (45) (179) Reversal of revaluation deficit on freehold properties (net) 12 (306) - Loss on financial derivatives 42 - - Interest receivable 7 (8) (9) Interest payable 8 624 814 Taxation charge 9 1,308 1,071 Increase in debtors (296) (452) Increase in debtors (296) (452) Increase in provisions (40) (40) Corporation tax paid (1,372) (683) Interest paid (651) (725) Interest paid (651) (725) Net cash generated from operating activities 9,905 11,331 Cash flows from investing activities 11 (703) (5,950) Cash acquired with business combinations 1 (6,096) (3,424) </td <td></td> <td></td> <td></td> <td></td> | | | | |
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| | Cash and bank balances at the end of the year | | 4,846 | 2,651 |



Notes to the Financial Statements

Year ended 31 December 2017

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Notes to the Financial Statements

Year ended 31 December 2017

1. GENERAL INFORMATION

Blue Diamond Limited is a private company, limited by shares and registered in Guernsey under the Companies (Guernsey) Law, 2008. The address of the registered office is given on the Company Information page and the nature of the Group's operations and its principal activities are set out in the Directors' Report.

2. ACCOUNTING POLICIES

2.1 Basis of preparation of financial statements

The financial statements have been prepared on a going concern basis, under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102") and the Companies (Guernsey) Law 2008.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires the Directors to exercise judgment in applying the Group's accounting policies (see note 3).

Parent company financial statements

These financial statements do not include the separate financial statements of the Parent Company as they are presented separately and can be obtained from the Group's registered office.

The following principal accounting policies have been consistently applied:

2.2 Basis of consolidation

The Consolidated Financial Statements present the results of Blue Diamond Limited and its subsidiaries (the "Group") as if they formed a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The Consolidated Financial Statements incorporate the results of business combinations using the purchase method. In the Consolidated Balance Sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Profit and Loss Account from the date on which control is obtained. They are deconsolidated from the date control ceases.

2.3 Turnover

Turnover comprises revenue from garden centres and is measured at the fair value of the consideration received or receivable for goods provided in the normal course of business, net of returns, Value Added Tax, other sales taxes and discounts. Sales of goods are recognised at the point of sale to the customer when the Group has transferred the significant risks and rewards of ownership to the buyer.

2.4 Other operating income

Other operating income includes concession rental income, which is recognised in the Consolidated Profit and Loss Account over the period of the lease.



Year ended 31 December 2017

2. ACCOUNTING POLICIES (continued)

2.5 Foreign currency translation

Functional and presentational currency

The Group's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Consolidated Profit and Loss Account except when deferred in other comprehensive income as qualifying cash flow hedges.

2.6 Pensions

The Group participates in defined contribution pension schemes for both its Channel Island and United Kingdom employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

Contributions to these schemes are charged to the Consolidated Profit and Loss Account in the year in which they become payable. Amounts not paid are shown in accruals as a liability in the Consolidated Balance Sheet. The assets of the plan are held separately from the Group in independently administered funds.

2.7 Finance costs

Finance costs are charged to the Consolidated Profit and Loss Account over the term of the debt using the effective interest rate method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.8 Intangible assets - Goodwill

Goodwill represents the amount by which the purchase consideration for the acquisition of a business exceeds the fair value to the Group of the separable net assets acquired. Negative goodwill represents the amount by which the fair value of the separable net assets of a business acquired exceeds the purchase consideration. Goodwill is initially recognised at cost and is subsequently measured at cost less accumulated amortisation and impairment, if applicable.

Goodwill amortisation is calculated by applying the straight-line method to its estimated useful life. Goodwill is being amortised to 'administrative expenses' over 20 years.

Estimates of the useful economic life of goodwill are based on a variety of factors such as the expected use of the acquired business, the expected useful life of the cash generating units to which the goodwill is attributed, any legal, regulatory or contractual provisions that can limit useful life and other assumptions that market participants would consider in respect of similar businesses.

Year ended 31 December 2017

2. ACCOUNTING POLICIES (continued)

2.9 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the Group assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The Group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold buildings - 40 - 50 years

Leasehold improvements - 10 - 35 years, limited to lease term

Motor vehicles - 4 years

Furniture, fixtures and equipment - 3 - 10 years

Computer equipment - 3 - 4 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Consolidated Profit and Loss Account.

2.10 Revaluation of tangible fixed assets

Freehold properties are carried at fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are undertaken with sufficient regularity to ensure the carrying amount does not differ materially from that which would be determined using fair value at the balance sheet date.

Fair values are determined from market based evidence normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in Other Comprehensive Income unless losses exceed the previously recognised gains in which case the excess losses are recognised in the Consolidated Profit and Loss Account. Any reversals of such losses are also recognised in the Consolidated Profit and Loss Account.

The Directors consider that the Group's freehold buildings used as trading properties are maintained in such a high state of repair that their residual value is at least equal to their net book value. As a result, the corresponding depreciable amount would not be material and therefore no depreciation expense is charged in the Consolidated Profit and Loss Account.



Year ended 31 December 2017

2. ACCOUNTING POLICIES (continued)

2.11 Associates

An entity is treated as an associated undertaking where the Group exercises significant influence in that it has the power to participate in the operating and financial policy decisions but not control.

In the Consolidated Financial Statements, interests in associated undertakings are accounted for using the equity method of accounting. Under this method an equity investment is initially recognised at the transaction price (including transaction costs) and is subsequently adjusted to reflect the investor's share of the profit or loss, other comprehensive income and equity of the associate. The Consolidated Profit and Loss Account includes the Group's share of the operating results, interest, pre-tax results and attributable taxation of such undertakings applying accounting policies consistent with those of the Group. In the Consolidated Balance Sheet, the interests in associated undertakings are shown as the Group's share of the identifiable net assets, including any unamortised premium paid on acquisition. Any premium on acquisition is dealt with in accordance with the Group's goodwill policy.

2.12 Stocks

Stocks, which comprise retail goods for resale, are stated at the lower of cost and net realisable value after making due provision for damaged, obsolete or slow moving items.

Cost is calculated using the weighted average method and includes all costs incurred in bringing each product to its present location and condition. Net realisable value represents the estimated selling price less costs to be incurred in marketing, selling and distribution.

2.13 Supplier income

The price that the Group pays suppliers for goods is determined through negotiations with suppliers regarding both the list price and a variety of rebates and discounts. The principal categories of rebate income are in the form of volume and marketing rebates.

Volume rebates are earned on purchases from the supplier and are recognised over the period set out in the supplier agreement.

Marketing rebates include promotions, mark downs and marketing support provided by suppliers. Marketing rebates are agreed with suppliers for specific products.

Rebate income is recognised when the Group has contractual entitlement to the income, the income can be estimated reliably, and when it is probable the income will be received. Rebate income recognised is recorded against cost of sales and stocks, which is adjusted to reflect the lower purchase cost for the goods on which a rebate is earned. Depending on the agreement with suppliers, rebate invoices are either received in cash from the supplier or netted off against payments made to suppliers. Rebates receivable at the year-end are presented as trade debtors.

2.14 Financial instruments

With the exception of derivative instruments, the Group only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities such as trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments, such as loans and other accounts receivable and payable, are initially measured at the present value of the future payments and subsequently at amortised cost using the effective interest rate method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received.



Year ended 31 December 2017

2. ACCOUNTING POLICIES (continued)

2.14 Financial instruments (continued)

However, if the arrangements of a short-term instrument constitute a financing transaction, such as the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an outright short-term loan not at market rate, the financial asset or liability is measured, initially and subsequently, at the present value of the future payments discounted at the market rate of interest for a similar debt instrument.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

Financial assets and liabilities are offset and the net amount reported in the Consolidated Balance Sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. Changes in the fair value of derivatives are recognised in the Consolidate Profit and Loss Account in finance costs or income as appropriate. The Group does not currently apply hedge accounting for interest rate and foreign exchange derivatives.

2.15 Cash and bank balances

Cash and bank balances represent cash in hand, current and deposits accounts with financial institutions repayable without penalty on notice of not more than 24 hours. Cash and bank balances are disclosed net of bank overdrafts that are subject to the right of offset and form an integral part of the Group's cash management strategy.

2.16 Leases

Rentals payable or receivable under operating leases are charged or credited to the Consolidated Profit and Loss Account on a straight-line basis over the lease term.

Where assets are financed by leasing agreements that give rights approximating to ownership (finance leases), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable over the term of the lease. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the Consolidated Profit and Loss Account over the shorter of estimated useful economic life and the term of the lease.

Lease payments are analysed between capital and interest components so that the interest element of the payment is charged to the Consolidated Profit and Loss Account over the term of the lease and is calculated so that it represents a constant proportion of the balance of capital repayments outstanding. The capital element reduces the amounts payable to the lessor.



Year ended 31 December 2017

2. ACCOUNTING POLICIES (continued)

2.17 Onerous leases

Where the unavoidable costs of a lease exceed the economic benefit expected to be received from it, a provision is made for the present value of the obligations under the lease.

2.18 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Consolidated Profit and Loss Account, except that a charge attributable to an item of income or expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where timing differences relate to interests in subsidiaries, associates, branches and joint ventures and the Group can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

2.19 Dividends

Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the Shareholders at the Annual General Meeting.

2.20 Reserves

The Group's reserves are as follows:

Share premium

The share premium account includes the premium on issue of equity shares, net of any issue costs.

Capital reserve

The capital reserve represents profits on the disposal of fixed property assets and capital dividends received. These profits are transferred to the capital reserve from the Consolidated Profit and Loss Account in the period in which the profits are recognised.

Revaluation reserve

The revaluation reserve represents the unrealised revaluation gains on freehold land and buildings, net of the movement in deferred tax.

Profit and loss account

The profit and loss account represents cumulative profits or losses, net of dividends paid and other adjustments.

Year ended 31 December 2017

3. JUDGMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In preparing these Consolidated Financial Statements, the Directors have made the following key judgments and estimates:

Goodwill

Goodwill arising on the acquisition of garden centres and restaurants is amortised over 20 years because these are long term investments that are expected to last up to 20 years. They are reviewed annually for any signs of impairment. No impairment of goodwill is required because the recoverable amounts exceed their carrying amounts based on management's assessment of market conditions and financial and operating performances.

Tangible fixed assets

Freehold buildings are not depreciated because the residual value of the properties at the end of their useful life is expected to be higher than their current value. The Group spends significant amounts on their maintenance and refurbishment. If there was an indication of a permanent reduction in their carrying value then an impairment would be recognised. Freehold land is considered to have an unlimited useful life and is therefore not depreciated.

Tangible fixed assets, other than properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Freehold land and buildings are revalued based on advice from an expert and an assessment of market conditions and the financial and operating performances of the underlying businesses. Key inputs into the property valuations included the financial performance of the garden centres, the overall potential for the property and business, location, catchment, local demographics, competition, planning, plot size, market conditions, benchmarking and physical inspection of the properties.

Freehold land at Les Baissieres in Guernsey with a carrying amount of £265,000 has not been revalued because there is limited comparable information and the future value of the site depends on the States of Guernsey's planning policy. The carrying amount is the historic cost of the land.

Stocks

Determining stock provisioning involves estimating the realisable value of the stocks held by the Group. Calculating the recoverable, realisable value of stocks requires a degree of estimation in terms of the likely demand and prices for individual stock items. Management monitor demand very closely and continue to ensure that any changes in the market are appropriately reflected in their assessments.

4. PRIOR YEAR ADJUSTMENTS

As the result of a change to the application of the Group's accounting policy on supplier income (see note 2.13) and a revision to the estimated provision for obsolete stocks, the Directors' have recognised a prior year adjustment.

Previously, the value of supplier income relating to stocks that were on hand at the financial year end was taken directly to profit. With the change to the application of the accounting policy, the value of stocks on hand at the financial year end was adjusted to reflect the attributable credits from supplier income. Included in the prior year adjustment was the reclassification of an amount included in accruals to the provision for obsolete stocks as at 31 December 2016.

The Directors identified that amortisation of goodwill prior to 2017 relating to Brown & Green (Farm Shops) Limited and Chester Garden Centre Limited was understated by £35,270 and decided to recognise the correction to the goodwill as a prior year adjustment.

The prior year adjustments have resulted in a net decrease to the 'Profit and loss account' at 1 January 2016 of £238,108 and a decrease in the profit for the year ended 31 December 2016 of £38,416. At 31 December 2016 the prior year adjustments resulted in a decrease in goodwill of £35,270, a decrease in stocks of £534,488, a decrease to UK corporation tax payable of £57,512 and a decrease in accruals of £235,682.



Year ended 31 December 2017

4. PRIOR YEAR ADJUSTMENTS (continued)

Previously, cash and bank overdraft balances were disclosed separately, but given the right of set-off the Group has with NatWest cash balances are now disclosed net of bank overdrafts and the prior year disclosure has been adjusted. At 31 December 2016 'Creditors: amounts falling due within one year' decreased by £3,929,750 and 'Cash and bank balances' decreased by the same amount due to the reclassification.

5. TURNOVER AND GROUP OPERATING PROFIT

| Turnover and Group operating profit are stated after charging/(crediting): | 2017 £000 | As restated 2016 £000 |
|--|-----------------------|-----------------------|
| Amortisation of goodwill Amortisation of negative goodwill | 179 (27) | 130 (28) |
| Depreciation of tangible fixed assets Loss/(profit) on disposal of fixed assets | 2,000 10 | 1,838 (3) |
| Fees payable to the Group's Auditor - Audit of the Group's Consolidated Financial Statements - Audit of the subsidiary companies - Other non-audit services | 30 60 36 | 30 60 13 |
| Foreign exchange losses | 64 | - |
| Operating leases expense Defined contribution pension cost Rental income in other operating income | 4,300 226 (525) | 3,938 204 (408) |

The Group acquired three concessions at Coton Orchard Garden Centre during the year, and their results are included in the Group's results from the dates of acquisition and are disclosed in the table below under 'Acquired'. An analysis of the Group's results from continuing activities including acquisitions is given below:

| | 2017 Continuing £000 | 2017 Acquired £000 | 2017 Total £000 | As restated 2016 Total £000 |
|---|----------------------------|--------------------------|------------------------|--------------------------------------|
| Turnover | 96,120 | 360 | 96,480 | 91,295 |
| Cost of sales | (47,156) | (134) | (47,290) | (45,660) |
| Gross profit | 48,964 | 226 | 49,190 | 45,635 |
| Administrative expenses Other operating income Reversal of revaluation deficit on freehold property | (40,337) 552 306 | (114) - - | (40,451) 552 306 | (37,229) 477 - |
| Group operating profit | 9,485 | 112 | 9,597 | 8,883 |

Year ended 31 December 2017

5. TURNOVER AND GROUP OPERATING PROFIT (continued)

Geographic analysis

| | United | United Kingdom | | Channel Islands | | Group | |
|--|---------------|----------------|---------------|-----------------|-----------------|------------------------|--|
| By class of geographical area: | 2017 £'000 | 2016 £'000 | 2017 £'000 | 2016 £'000 | 2017 £'000 | As restated 2016 £'000 | |
| Turnover | 80,974 | 76,041 | 15,506 | 15,254 | 96,480 | 91,295 | |
| Profit before interest and taxation Regional profit Profit on disposal of | 12,282 | 10,496 | 3,525 | 3,406 | 15,807 | 13,902 | |
| Profit on disposal of associated undertaking Group costs | - | - | 45 - | 179 - | 45 (6,062) | 179 (4,837) | |
| Group profit before interest and tax | 12,282 | 10,496 | 3,570 | 3,585 | 9,790 | 9,244 | |
| Total assets less current liabilities Net assets Unallocated assets and liabilities | 55,739 - | 51,582 - | 21,190 - | 20,165 | 76,929 8,067 | 71,747 4,690 | |
| | 55,739 | 51,582 | 21,190 | 20,165 | 84,996 | 76,437 | |

The geographical analysis is presented to show the profit before interest and taxation and total assets less current liabilities attributable to each geographic segment. The Directors believe that this presentation best enables the users of the financial statements to assess the performance of each region as it reflects the profit before financing costs and capital employed in each geographic area.

Unallocated assets and liabilities consist of assets and liabilities at the Group's head office in Guernsey and certain assets that cannot be allocated to a segment.

| 6. EMPLOYEES | 2017 £000 | 2016 £000 |
|--|------------------------|------------------------|
| Staff costs were as follows: | | |
| Wages and salaries Social security costs Cost of defined contribution pension scheme | 22,546 1,420 226 | 20,801 1,272 204 |
| | 24,192 | 22,277 |



Year ended 31 December 2017

6. EMPLOYEES (continued)

The average monthly number of employees, including the Directors, during the year was as follows:

| | 2017 Number | 2016 Number |
|----------------------|----------------|----------------|
| Management Retail | 77 1,771 | 64 1,709 |
| | 1,848 | 1,773 |

Pensions - United Kingdom employees

Group employees in the United Kingdom may be eligible to join a Group Personal Pension Plan operated by Aviva. This is a defined contribution pension scheme whereby funding is based on a fixed percentage of salary and the assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charged in these financial statements includes contributions payable by Group companies to the scheme in the year ended 31 December 2017 amounting to £69,183 (2016: £72,658). The Group also joined the National Employment Savings Trust ("NEST") in February 2015, which is a pension scheme set up by the UK Government and into which the Group pays contributions on behalf of its employees. The pension costs charged in these financial statements includes contributions payable by Group companies to NEST in the year amounting to £63,537 (2016: £55,644).

Pensions - Channel Islands employees

The Group's Channel Islands employees may be eligible to join a defined contribution scheme operated by Zurich Assurance plc. The funding is based upon a fixed percentage of salary and the assets of the scheme are held separately from those of the Group in an independently administered fund. The total amount of pension contributions payable by Group companies to the Channel Islands scheme in the year ended 31 December 2017 was £48,792 (2016: £35,383). In addition, during the year the Group paid contributions of £44,472 (2016: £40,665) into the personal pension schemes of two (2016: two) Directors of the Group.

| 7. INTEREST RECEIVABLE | 2017 £000 | 2016 £000 |
|---|-----------------------------------|----------------|
| Interest on loans receivable Bank interest receivable Interest on tax | 5 3 - | 5 2 2 |
| | 8 | 9 |
| 8. INTEREST PAYABLE | 2017 £000 | 2016 £000 |
| Bank interest and finance charges Finance leases and hire purchase contracts Other interest payable | eases and hire purchase contracts | 787 26 1 |
| | 624 | 814 |

Year ended 31 December 2017

| 9. TAXATION | 2017 £000 | As restated 2016 £000 |
|--|------------------|-----------------------|
| Provision for UK tax | | |
| Current tax on profits for the year Adjustments in respect of previous periods | 1,257 (74) | 1,192 (40) |
| | 1,183 | 1,152 |
| Group's share of associates' tax | 41 | 38 |
| Total current tax | 1,224 | 1,190 |
| Provision for deferred tax | | |
| Origination and reversal of timing differences Changes to tax rates Adjustments in respect of previous periods | 114 5 (35) | 115 (138) (96) |
| Total deferred tax | 84 | (119) |
| Taxation on profit on ordinary activities | 1,308 | 1,071 |

Factors affecting tax charge for the year

The tax assessed for the year differs from the standard rate of corporation tax in Guernsey of 0% (2016:0%).

The differences are explained below:

| The differences are explained below. | 2017 £000 | As restated 2016 £000 |
|---|---|--|
| Profit before tax | 9,174 | 8,439 |
| Profit multiplied by standard rate of corporation tax in Guernsey of 0% (2016: 0%) | - | - |
| Effects of: UK corporation tax on UK taxable profits at 19.25% (2016: 20%) Share of associates' tax Expenses not deductible for tax purposes Effect of change in rate Capital gains Adjustments to tax charge in respect of prior periods | 1,356 41 74 5 (59) (109) | 1,270 38 37 (138) - (136) |
| Total tax charge for the year | 1,308 | 1,071 |

The Group's Guernsey and Jersey taxable profits are chargeable to income tax at the standard rate of 0%. The current rate of UK corporation tax of 19% will reduce to 17% with effect from 1 April 2020. The rates have been substantively enacted at the financial year end and are reflected in these Consolidated Financial Statements.



Year ended 31 December 2017

| 10. DIVIDENDS | 2017 £000 | 2016 £000 |
|--|--------------|--------------|
| Ordinary shares Final 2016 dividend of 18p (3.6p post-share split) per share (2016: 16p per share) Interim 2017 dividend of 1.8p (9p pre-share split) per share (2016: 8.5p per share) | 1,229 615 | 974 547 |
| | 1,844 | 1,521 |

On 19 April 2018 the Directors proposed a final dividend of 3.8p per ordinary share. The dividend has not been accrued in these Consolidated Financial Statements because the dividend was declared after the balance sheet date.

| 11. INTANGIBLE ASSETS | Goodwill £000 | Negative goodwill £000 | Total £000 |
|---|------------------|------------------------------|---------------|
| Cost At 1 January 2017 Acquisitions through business combinations | 3,031 703 | (544) - | 2,487 703 |
| At 31 December 2017 | 3,734 | (544) | 3,190 |
| Amortisation At 1 January 2017 - previously stated Prior year adjustment (note 4) | 339 38 | (213) (3) | 126 35 |
| At 1 January 2017 - as restated Charge for the year | 377 179 | (216) (27) | 161 152 |
| At 31 December 2017 | 556 | (243) | 313 |
| Net book value | | | |
| At 31 December 2017 | 3,178 | (301) | 2,877 |
| At 31 December 2016 - as restated | 2,654 | (328) | 2,326 |

The goodwill brought forward at the beginning of the year relates to the 2007 acquisition of the business trade and net assets of 3Shires Garden Centre, together with the goodwill on the acquisitions of Chatsworth Garden Centre Limited and Chester Garden Centre Limited that were acquired in 2012, Trelawney Garden Centre acquired in 2014, Brown and Green (Farm Shops) Limited acquired in 2015, Harlow Garden Nurseries and Coton Orchard Garden Centre acquired in 2016.

Year ended 31 December 2017

11. INTANGIBLE ASSETS (continued)

During the year, the Group acquired the trade and assets of three concessions in Coton Orchard Garden Centre. The concession held by Eleganze Limited, a clothing retailer, was acquired in January 2017. The concession held by Stephen's Butcher Cambridge Limited, a butcher, was acquired in March 2017. The concession held by Massarella Restaurants Limited, a restaurant, was acquired in September 2017. The total cash consideration paid for the three concessions was $\mathfrak{L}702,745$ (including expenses of $\mathfrak{L}21,000$). The Group acquired tangible fixed assets as part of the acquisition with a carrying value of $\mathfrak{L}60,000$. The Directors considered that the fair value of those assets to be $\mathfrak{L}nil$ due to the refurbishment planned at the garden centre after the acquisitions. $\mathfrak{L}702,745$ therefore also represents the cost of goodwill arising on the acquisitions, which will be amortised over 20 years for the reasons given in note 3.

At 31 December 2017, the carrying amount of goodwill attributable to Coton Orchard Garden Centre, following the acquisition of the three concessions in 2017 and the garden centre in 2016 is £1,058,000 (2016: £389,000). The remaining amortisation period of this goodwill is 20 years. At 31 December 2017, the carrying amount of goodwill in relation to Trelawney Garden Centre, which is also individually material, is £860,000 (2016: £911,000), with a remaining amortisation period of 17 years.

The negative goodwill brought forward at the beginning of the year relates to the acquisitions of the business trade and net assets of Derby Garden Centre and Matlock Garden Centre in 2008, Fermoys Garden Centre and Farm Shop acquired in 2013 and Newbridge Nurseries acquired in 2015.



Year ended 31 December 2017

12. TANGIBLE FIXED ASSETS

| | Freehold Land & Buildings £000 | Leasehold Improvements £000 | Motor Vehicles £000 | Furniture, Fixtures & Equipment £000 | Computer Equipment £000 | Total £000 |
|---|---|-----------------------------------|---------------------------|---|-------------------------------|---------------|
| Cost or valuation | | | | | | |
| At 1 January 2017 | 51,762 | 10,432 | 343 | 14,788 | 1,971 | 79,296 |
| Additions | 904 | 2,705 | 39 | 2,210 | 238 | 6,096 |
| Disposals | (140) | - | (31) | (288) | (546) | (1,005) |
| Transfers | (329) | - | - | (100) | 100 | (329) |
| Revaluations | 2,968 | - | - | - | - | 2,968 |
| At 31 December 2017 | 55,165 | 13,137 | 351 | 16,610 | 1,763 | 87,026 |
| Depreciation | | | | | | |
| At 1 January 2017 | - | 2,658 | 242 | 8,718 | 1,528 | 13,146 |
| Charge for the year | - | 447 | 62 | 1,241 | 250 | 2,000 |
| Disposals | - | - | (31) | (270) | (546) | (847) |
| Transfers | - | (322) | - | (88) | 81 | (329) |
| At 31 December 2017 | - | 2,783 | 273 | 9,601 | 1,313 | 13,970 |
| Net book value | | | | | | |
| At 31 December 2017 | 55,165 | 10,354 | 78 | 7,009 | 450 | 73,056 |
| At 31 December 2016 | 51,762 | 7,774 | 101 | 6,070 | 443 | 66,150 |
| | | | | | | |
| The net book value of land and | d buildings may | be further analysed | d as follows: | | 2017 £000 | 2016 £000 |
| Freehold land and buildings - (Freehold land (note 3) | garden centres | | | | 54,900 265 | 51,497 265 |
| | | | | | 55,165 | 51,762 |

The carrying values are based on valuations as at 31 December 2017 carried out by an independent, professionally qualified valuer. The valuations were undertaken in accordance with the Royal Institute of Chartered Surveyors' Appraisal and Valuation Manual on an open market value for existing use basis. Details on the assumptions made and the key sources of estimation uncertainty are given in note 3.



Year ended 31 December 2017

12. TANGIBLE FIXED ASSETS (continued)

If land and buildings had been accounted for under the historic cost accounting rules, the properties would have been measured as follows:

| | 2017 £000 | 2016 £000 |
|---|---------------------------|-----------------------------|
| Historic cost Revaluation losses recognised in the Consolidated Profit and Loss Account Revaluation gains recognised in the revaluation reserve | 41,200 (957) 14,922 | 40,764 (1,263) 12,261 |
| Carrying value at the end of the year | 55,165 | 51,762 |

The net revaluation surplus for the year of £2,967,000 is allocated by recognising a net surplus of £306,000 in the Consolidated Profit and Loss Account and a surplus of £2,661,000 directly in the revaluation reserve. The surplus allocated to the Consolidated Profit and Loss Account comprises of a reversal of a revaluation deficit previously recognised of £467,000 net of a revaluation deficit of on a property of £161,000. The revaluation reserve as at 31 December 2017 is stated net of cumulative deferred tax adjustments of £1,223,000 (2016: £1,047,000).

The Group has provided first legal charges in favour of The Royal Bank of Scotland International Limited (trading as NatWest) over its freehold land and buildings with a carrying value of £35,300,000 (2016: £31,815,000), promissory notes to the value of £4,000,000 (2016: £4,000,000) and a bond to the value of £6,000,000 (2016: £6,000,000) as security for the Group's bank loan and overdraft facilities (note 18).

Finance leases

The net book value of equipment and vehicles for the Group includes an amount of £173,127 (2016: £299,822) in respect of assets held under finance leases (note 19).

Such assets are generally classified as finance leases as the rental period amounts to the estimated useful economic life of the assets concerned and often the Group has the right to purchase the assets outright at the end of the minimum lease term by paying a nominal amount.



Year ended 31 December 2017

| 13. FIXED ASSET INVESTMENTS | Associated undertakings £000 | Unlisted investments £000 | Total £000 |
|--|------------------------------------|---------------------------|---------------|
| Cost | | | |
| At 1 January 2017 | 756 | 4 | 760 |
| Dividend received | (125) | - | (125) |
| Share of associate's profit for the year after tax | 149 | - | 149 |
| At 31 December 2017 | 780 | 4 | 784 |
| Net book value | 700 | 4 | 704 |
| At 31 December 2017 | 780 | 4 | 784 |
| At 31 December 2016 | 756 | 4 | 760 |

The Group owns 50% of the issued share capital of John Le Sueur and Company Limited, a company registered in Jersey, with the principal activity of investment holding and a financial year end of 30 September each year.

The Group owned 45% of the issued share capital in David Dumosch Limited, a company registered in Jersey, up to the date of its disposal on 11 November 2016. The principal activity of the Group's former associate was agricultural and horticultural merchants and produce handlers and its financial year end was 31 October of each year. The Group received £342,011 of the consideration in February 2017 and a final payment of £45,000 was received in February 2018.

Subsidiary undertakings

Blue Diamond Limited holds 100% of the ordinary share capital in the following subsidiary undertakings, all of which are wholly owned and included in these consolidated financial statements, with the same financial year end:

Directly held

B.D. Properties Limited (Guernsey) - Property and investment holding Blue Diamond Trading Limited (Guernsey) - Investment holding MGCL Limited (England) - Dormant Fryer's Nurseries Limited (England) - Dormant

Indirectly held:

Blue Diamond UK Limited (England) - Garden centre retailer Brown & Green (Farm Shops) Limited (England) - Farm shop retailer Chatsworth Garden Centre Limited (England) - Garden centre retailer Chester Garden Centre Limited (England) - Garden centre retailer Fruit Export Company Limited (Guernsey) - Garden centre retailer Newbridge Nurseries Limited (England) - Dormant Goodies Limited (Guernsev) - Gift retailer

Blue Diamond UK Properties Limited (England) - Property investment

Olympus Sportswear (Guernsey) Limited (Guernsey) - Sportswear and equipment retailer

St. Peters Furniture Centre Limited (Jersey) - Dormant

St. Peters Garden Centre Limited (Jersey) - Garden centre retailer

Year ended 31 December 2017

| 14. STOCKS | | As restated | |
|------------------|--------|-------------|--|
| | 2017 | 2016 | |
| | £000 | £000 | |
| Goods for resale | 13,073 | 11,807 | |

Goods for resale are disclosed net of a provision for slow-moving and obsolete stock of £263,000 (2016: £292,000). An impairment credit of £29,000 (2016: £45,000) was recognised in cost of sales against stock as a movement in the provision.

| 15. DEBTORS | 2017 £000 | 2016 £000 |
|--|--------------|--------------|
| Trade debtors | 2,232 | 1,947 |
| Prepayments | 1,507 | 1,492 |
| Other debtors | 1,043 | 1,344 |
| Associated company loan: John Le Sueur and Company Limited | 248 | 248 |
| | 5,030 | 5,031 |

The loan due from John Le Sueur and Company Limited is unsecured, repayable on demand and is subject to interest at 1.5% above one-month sterling LIBOR per annum.

| 16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 2017 £000 | As restated 2016 £000 |
|---|--------------|-----------------------------|
| Trade creditors | 8,465 | 6,169 |
| Accruals and other creditors | 2,505 | 1,525 |
| Other taxes and social security | 1,854 | 2,462 |
| Bank loans (note 18) | 1,200 | 1,299 |
| Corporation tax | 557 | 746 |
| Obligations under finance leases (note 19) | 47 | 87 |
| Financial instrument - at fair value | 42 | - |
| | 14,670 | 12,288 |
| 17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR | 2017 £000 | 2016 £000 |
| Bank loans (note 18) | 15,562 | 16,661 |
| Accruals and other creditors | - | 625 |
| Obligations under finance leases (note 19) | 93 | 183 |
| | 15,655 | 17,469 |



Year ended 31 December 2017

18. LOANS

| The maturity of sources of debt finance are due as follows: | 2017 £000 | 2016 £000 |
|---|--------------|--------------|
| In one year or less | 1,200 | 1,299 |
| In more than one year but not more than two years | 4,342 | 1,299 |
| In more than two years but not more than five years | 11,220 | 15,362 |
| | 16,762 | 17,960 |

The bank loans and overdrafts bear interest at commercial rates linked to LIBOR and the Bank of England Base Rate as agreed with The Royal Bank of Scotland International Limited (trading as NatWest). The overall position is as follows:

One term loan is repayable in sixty monthly instalments, which commenced on 31 January 2017. Each monthly instalment is calculated using a fifteen-year capital and interest repayment programme with a final lump sum payment due on 31 December 2021. A second term loan is repayable in thirty-nine monthly instalments which commenced on 31 October 2016. Each monthly instalment is calculated using a fifteen-year capital and interest repayment programme with a final lump sum payment due on 31 December 2019.

The Group's working capital revolving facility of £4,500,000 is committed until 31 December 2019 and the overdraft facilities are reviewed annually. A further £3,000,000 working capital facility is committed until 31 October 2018.

On 30 December 2016 the Group entered into a five year fixed interest rate swap of £7m with NatWest, which expires on 31 December 2021. The swap is non-amortising and fixes the one month LIBOR element of the interest payable on the term loans at 0.88%. Interest payable on the loans is made up of the floating one month LIBOR rate and a fixed bank margin. At the end of each month NatWest credits the actual one month LIBOR rate to the Group and then debits the fixed rate of 0.88%. The Board decided to take out this swap to take advantage of low interest rates and to reduce the Group's interest rate risk.

The bank loans and overdrafts are secured by way of first legal charges, bonds and promissory notes over certain of the Group's properties as disclosed in note 12. The Group has also provided a cross guarantee as detailed in note 28.

| Analysis of changes in net debt | As restated 1 January 2017 £000 | Cash flows £000 | Non-cash movements £000 | 31 December 2017 £000 |
|---|--|--------------------|-------------------------------|-----------------------------|
| Cash and bank balances | 2,651 | 2,195 | - | 4,846 |
| Obligations under finance leases | (270) | 130 | - | (140) |
| Bank loans due within one year | (1,299) | 1,198 | (1,099) | (1,200) |
| Bank loans due after more than one year | (16,661) | - | 1,099 | (15,562) |
| | (15,579) | 3,523 | - | (12,056) |

Year ended 31 December 2017

| 19. FINANCE LEASES Minimum lease payments under finance leases fall due as follows: | 2017 £000 | 2016 £000 |
|--|--------------|--------------|
| Within one year | 47 | 87 |
| Between one to two years | 93 | 91 |
| Between two to five years | - | 92 |
| | 140 | 270 |
| Assets secured under these agreements are disclosed in note 12. | | As restated |
| | 2017 | 2016 |
| 20. FINANCIAL INSTRUMENTS | £000 | 000£ |
| Financial assets | | |
| Financial assets measured at amortised cost | 8,369 | 6,190 |
| Financial liabilities | | |
| Financial liabilities Financial liabilities measured at amortised cost | (27,872) | (26,549) |
| Financial derivatives measured at fair value through profit or loss | (42) | (20,549) |
| | (27,914) | (26,549) |

Financial assets measured at amortised cost comprise cash and cash equivalents, trade debtors, other debtors and amounts owed by associated undertakings.

Financial liabilities measured at amortised cost comprise bank loans, trade creditors and other creditors. Financial derivatives measured at fair value through profit or loss comprise of foreign currency forward contracts.

| 21. DEFERRED TAXATION | 2017 £000 | 2016 £000 |
|--|--------------------------|-----------------------|
| At beginning of year (Charged)/credited to profit (Charged)/credited to other comprehensive income | (1,369) (84) (176) | (1,658) 119 170 |
| At end of year | (1,629) | (1,369) |
| The provision for deferred taxation is made up of: | 2017 £000 | 2016 £000 |
| Accelerated capital allowances Revaluation gains on freehold properties | (490) (1,139) | (406) (963) |
| | (1,629) | (1,369) |



Year ended 31 December 2017

| 22. OTHER PROVISIONS | Onerous lease £000 |
|---------------------------------------|--------------------------|
| At 1 January 2017 Utilised in year | 141 (40) |
| At 31 December 2017 | 101 |

The onerous lease provision will unwind by 30 April 2022 and is disclosed net of rent receivable from sub-letting the site.

| 23. SHARE CAPITAL | 2017 £000 | 2016 £000 |
|---|--------------|--------------|
| Authorised | | |
| 6,800,000 ordinary shares of £0.10 each | - | 680 |
| 100,000 unclassified shares of £0.10 each | - | 10 |
| 34,500,000 ordinary shares of £0.02 each | 690 | - |
| | 690 | 690 |
| Allotted, called up and fully paid | | |
| 6,654,668 ordinary shares of £0.10 each | - | 665 |
| 34,139,480 ordinary shares of £0.02 each | 683 | - |
| | 683 | 665 |

In February 2017, there was an open offer of shares priced at £9.50 to new investors, and existing shareholders were given the chance to participate. 173,228 (866,140 post-split) shares were accepted and gross proceeds were £1,645,666. There remain 360,520 (72,104 pre-split) authorised but unissued shares that the Board may consider selling at the market price in the future. The proceeds will be used to take advantage of opportunities to acquire new garden centres and to invest in the redevelopment and refurbishment of the Group's existing centres.

On 15 June 2017 at the Annual General Meeting, Shareholders approved the proposal to split each share of 10 pence in both the authorised and issued share capital of the Company into 5 new shares of 2 pence each.

The movement in the issued shares for the year is as follows:

| | 2017 Shares in Issue No. | 2017 Share Capital £ | 2016 Shares in Issue No. | 2016 Share Capital £ |
|-------------------------------|--------------------------------|----------------------------|--------------------------------|----------------------------|
| At 1 January 2017 | 6,654,668 | 665,467 | 6,416,910 | 641,691 |
| New shares issued in the year | 173,228 | 17,323 | 237,758 | 23,776 |
| Share split | 27,311,584 | - | - | - |
| At 31 December 2017 | 34,139,480 | 682,790 | 6,654,668 | 665,467 |



Year ended 31 December 2017

24. PARENT COMPANY PROFIT FOR THE YEAR

The Company has not presented its own statement of comprehensive income in these financial statements. The profit after tax of the Parent Company for the year was £324,790 (2016: £6,740,623).

The profit for the year ended 31 December 2016 was stated after a dividend received of £6,000,000 from subsidiaries and a profit on disposal of the Company's investment in associated undertaking, David Dumosch Limited, of £483,761.

25. EARNINGS PER SHARE

| | Profit for the year 2017 £000 | Earning per share pre-split 2017 p | Earning per share post-split 2017 p | As restated Profit for the year 2016 p | As restated Earnings per share pre-split 2016 p | As restated Earnings per share post-split 2016 p |
|----------------------------|--|--|---|--|--|---|
| Basic earnings per share | 7,866 | 115.64 | 23.13 | 7,368 | 113.75 | 22.75 |
| Adjusted eanings per share | 7,515 | 110.48 | 22.10 | 7,189 | 110.99 | 22.20 |

Basic earnings per share is calculated by dividing the profit for the financial year attributable to the members of Blue Diamond Limited by the weighted average number of ordinary shares in issue during the year, which was 34,011,674 (2016: 32,386,634 after the share split (note 23). Earnings per share for the year ended 31 December 2016 disclosed in the Consolidated Profit and Loss Account is restated to reflect the changes in the number of shares created by the share split in 2017.

Adjusted basic earnings per share is calculated by deducting the profit on disposal of David Dumosch Ltd and the reversal of revaluation deficit on freehold property from the earnings attributable to ordinary shareholders and dividing by the weighted average number of ordinary shares in issue during the year.

On 15 June 2017 at the Annual General Meeting, Shareholders approved the proposal to split each share of 10 pence in both the authorised and issued share capital of the Company into 5 new shares of 2 pence each.

26. CAPITAL COMMITMENTS

The Group is committed to capital expenditure for the development of Bridgford Garden Centre under the terms of its agreement for lease. The total development is expected to cost £4,900,000, with £3,300,000 expenditure remaining to be spent at the year end. All remaining expenditure is to be funded through the Group's existing bank facilities and is to be incurred within one year of the financial year end. No contracts were entered into before the financial year end relating to the works to be undertaken.



Year ended 31 December 2017

27. COMMITMENTS UNDER OPERATING LEASES

The future minimum lease payments due under the Group's non-cancellable operating leases are payable as follows:

| | 2017 £000 | 2016 £000 |
|--|--------------|--------------|
| Not later than 1 year | 4,446 | 4,330 |
| Later than 1 year and not later than 5 years | 16,554 | 17,115 |
| Later than 5 years | 67,211 | 69,842 |
| | 88,211 | 91,287 |

The future minimum lease payments receivable by the Group under non-cancellable operating leases are receivable as follows:

| | 2017 £000 | 2016 £000 |
|--|--------------|--------------|
| Not later than 1 year | 610 | 656 |
| Later than 1 year and not later than 5 years | 1,568 | 1,837 |
| Later than 5 years | 788 | 1,291 |
| | 2,966 | 3,784 |

28. CONTINGENT LIABILITIES

The Company and its subsidiaries (note 13) are party to a composite cross guarantee agreement for the loan and overdraft facilities of the Group with The Royal Bank of Scotland International Limited (trading as NatWest). At the year end the liabilities covered by the guarantee totalled £24,373,127 (2016: £25,599,673).

B. D. Properties Limited, a subsidiary company, has guaranteed the bank borrowings of John Le Sueur and Company Limited (note 13), in the sum of £250,000.

In the opinion of the Directors, no liability to the Group is expected to arise as a result of these guarantees.

29. RELATED PARTY TRANSACTIONS AND CONTROLLING PARTY

In the preparation of these financial statements the Directors have taken advantage of the exemption under FRS 102 and have not disclosed the details of related party transactions with wholly owned subsidiaries of Blue Diamond Limited.

The following transactions took place between the Group and its associated companies during the year:

| | 2017 £000 | 2016 £000 |
|-----------------------------------|--------------|--------------|
| Interest receivable | 5 | 5 |
| Dividends receivable Rent paid | 125 | 125 |
| Tion paid | (200) | (200) |

Year ended 31 December 2017

29. RELATED PARTY TRANSACTIONS AND CONTROLLING PARTY (continued)

Key management personnel, of which there were 22 in 2017 (2016: 22), includes all Directors and a number of senior managers who together have authority and responsibility for planning, directing and controlling the activities of the Group. The total compensation (including salaries, pensions, national insurance and bonuses) payable to key management personnel for services provided to the Group during the year was £2,655,398 (2016: £2,266,377).

Included in Creditors: amounts due within one year (note 16) is an amount of £1,241,010 (2016: £275,000) and Creditors: amounts due after more than one year (note 17) is an amount of £nil (2016: £625,000) due to key management personnel, of which £945,000 (2016: £625,000) is the amount so far accrued in respect of the long-term incentive plan (LTIP) for Executive Directors, which is based on Group performance targets for the years ending 31 December 2015, 2016 and 2017, and is payable in April 2018.

Total dividends paid to Directors while in office amounted to £26,768 (2016: £20,538). The Directors received dividends in aggregate on the same terms as the other shareholders. The Directors in office at each financial year end held the following number of ordinary shares of 2p each (2016: restated from 10p shares to 2p shares):

| | 2017 No. | As restated 2016 No. |
|-------------------------|-------------|----------------------------|
| Simon Burke | 40,750 | 36,250 |
| Alan Roper | 281,155 | 281,155 |
| Richard Hemans | 57,000 | 50,000 |
| Stuart Falla, MBE | 69,855 | 69,855 |
| Sir John Collins | 47,940 | 47,940 |
| Patricia Alford-Burnett | 5,000 | 5,000 |
| | 501,700 | 490,200 |

The issued share capital of the Company is owned by numerous parties and therefore, in the opinion of the Directors, there is no ultimate controlling party of the Company as defined by FRS102 Related Party Disclosures. The register of shareholders and their holdings (including the Directors' beneficiary interests) in the ordinary shares of Blue Diamond Limited is available for inspection at the registered office of the Company.

30. PARENT COMPANY GUARANTEE - EXEMPTION FROM AUDIT FOR SUBSIDIARY COMPANIES

00418800

In accordance with section 479A of the UK Companies Act 2006 (the 'Act'), the Group has given a guarantee to the following subsidiary companies in respect of the year ended 31 December 2017, which means they are exempt from the requirements of the Act relating to the audit of individual company accounts. The guarantee effectively means that the Group will discharge all outstanding liabilities of the subsidiary companies at 31 December 2017 should the subsidiary be unable to satisfy them.

| Company | Registered Number |
|------------------------------------|-------------------|
| Blue Diamond UK Properties Limited | 01413241 |
| Brown & Green (Farm Shops) Limited | 07343669 |
| Chatsworth Garden Centre Limited | 01513341 |
| Chester Garden Centre Limited | 01391377 |
| Newbridge Nurseries Limited | 00744452 |

31. POST BALANCE SHEET EVENT

Fryer's Nurseries Limited

On 19 April 2018 the Directors proposed a final dividend of 3.8p per ordinary share. The dividend has not been accrued in these Consolidated Financial Statements because the dividend was declared after the balance sheet date.



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